

Successful investing is about having everyone agree with you – later.

Mitch Cantor

October 3, 2023



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From the Spring 2015 Grant's Conference









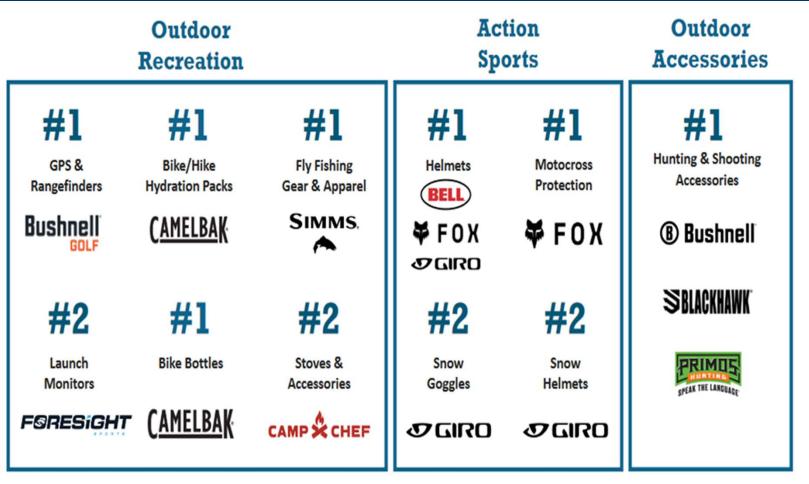
Vista Outdoor



Vista is spinning off their outdoor products unit before year-end.



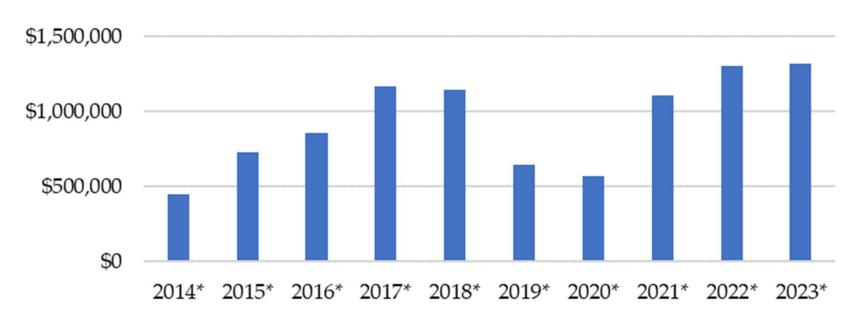
Outdoor Products Spinoff



They have leading positions in outdoor recreation, action sports and accessories.



Outdoor Products Sales



^{*} Fiscal year ends March 31

Fiscal year 2023 sales were \$1.3 billion. Eric Nyman announced as new CEO.



Spinoff Margins

Outdoor Products Margin



Fiscal year 2022 EBIT margins were \$160 million.



Vista Outdoor (VSTO) becomes The Kinetic Group (HUNT)

Sporting Products

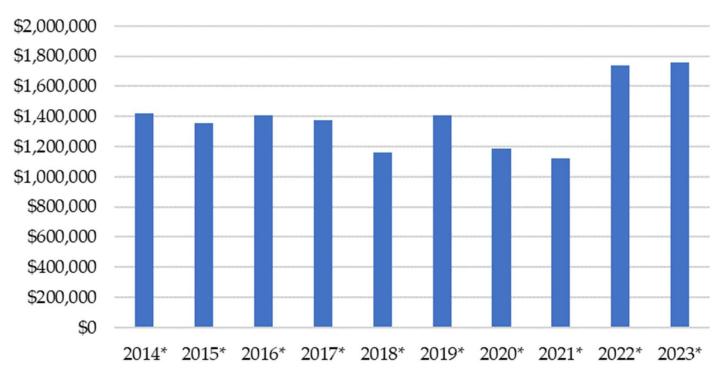


They have leading positions in military, law enforcement, hunting and shooting sports.



The Kinetic Group Revenues

Ammunition Sales



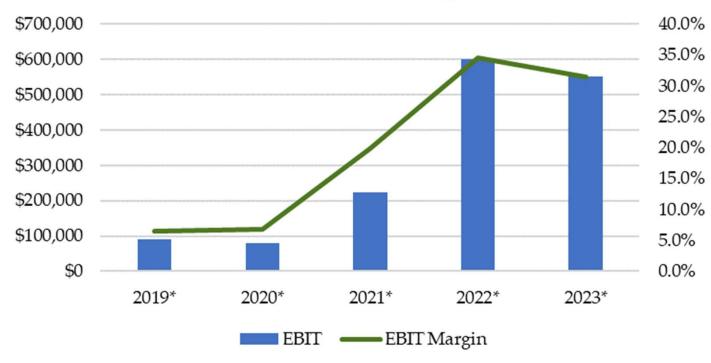
^{*} Fiscal year ends March 31

Fiscal year 2023 sales were \$1.7 billion. Jason Vanderbrink announced as new CEO.



The Kinetic Group Margins

Ammunition Margins



^{*} Fiscal year ends March 31

Fiscal year 2023 EBIT margins spiked to \$600 million.



The Kinetic Group Acquired Remington





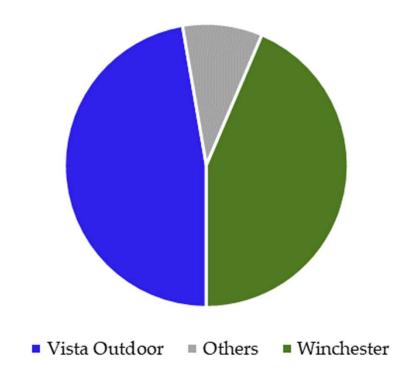


The purchase of the Remington assets by Vista consolidated the industry.



US Ammunition Market is Now Different

Domestic Manufacturing Share*



^{*} Mountain Lake estimates

Winchester is a unit of Olin Corp (OLN).



Primer on Primer



Four domestic manufacturers produce primer.



Vista Outdoor Management Guidance

Reaffirming FY24 Outlook



Reiterating FY24 outlook and anticipate that Sporting Products sales and profitability will continue to normalize, while Outdoor Products experiences pressures in Q2 FY24 with an expected return to organic growth in the second half

Revenue

Adj. EBITDA Margin⁽¹⁾

Adj. Earnings Per Share

Adj. Free Cash Flow

VISTA OUTDOOR

\$2.85B to \$2.95B

17.75% to 18.75%

\$4.50 to \$5.00

\$290M to \$340M

SPORTING PRODUCTS

\$1.475B to \$1.525B

26.75% to 27.75%

Key Assumptions

OUTDOOR PRODUCTS

\$1.375B to \$1.425B

12.00% to 13.00%

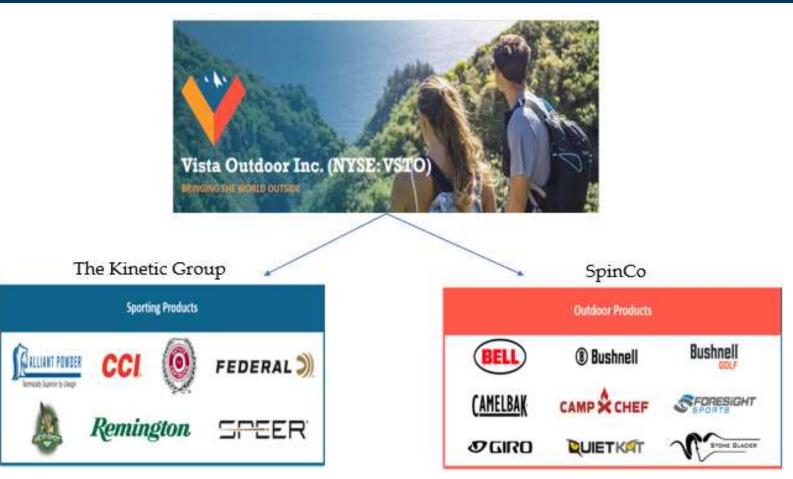
- Tax rate expected to be approximately 23.5%
- Interest expense of \$65M \$75M
- CapEx expected to be approximately 1.5% of sales

OVISTA OUTDOOR

(1) Vista Outdoor has not reconciled EBITDA margin guidance to GAAP net income margin guidance because Vista Outdoor does not provide guidance for net income, which is a reconciling item between GAAP net income margin and non-GAAP EBITDA margin. Accordingly, a reconciliation to net income is not available without unreasonable effort.



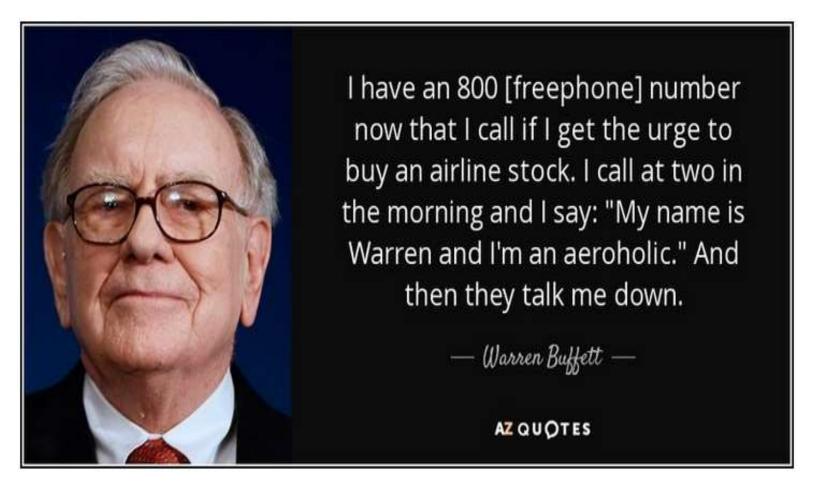
Two Separate Companies



Combined, they sell for less than seven times earnings.



Warren Buffett





Allegiant Travel



Allegiant Travel is not just an airline, it's a travel company.



The Entrepreneur



Behind Allegiant's success is a great entrepreneur, Maury Gallagher.



Maury's First Venture

WestAir Commuter Airlines



Maury started WestAir in 1978 and sold it to Mesa Airlines in 1992.



Maury's Next Venture

ValuJet Airlines



Maury co-founded ValuJet in 1993 and sold it to Southwest in 2011.



Maury Takes Over Allegiant



Maury lends a friend money and ends up with another airline.



Allegiant's Early Flight Map

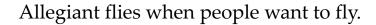


Small cities. Big destinations. No competition.



Allegiant's Monthly Flying

Average Daily Aircraft Utilization 2017 - 2022 11 10 **Allegiant reduces** AC utilization to 9 adjust for low demand Block Hours/AC/Day **Allegiant** 5 increases AC utilization 4 3 Feb Mar Apr May June July Aug Sept Oct Nov Dec 2017 —2018 —2019 —2021 —2022





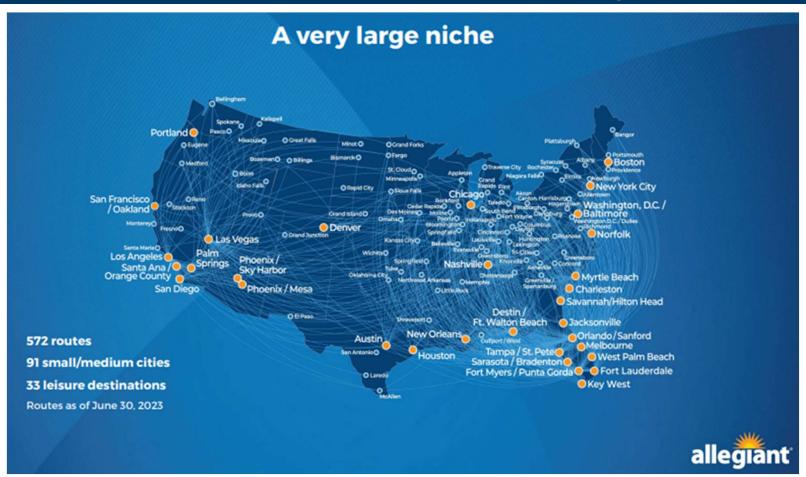
Allegiant's Daily Flying

% of Seats Flown Each Day of the Week FY 2022 20% 15% % of total weekly seats 10% allegiant ULCC's ex-Allegiant 5% Non-ULCC 0% S M T W Т S





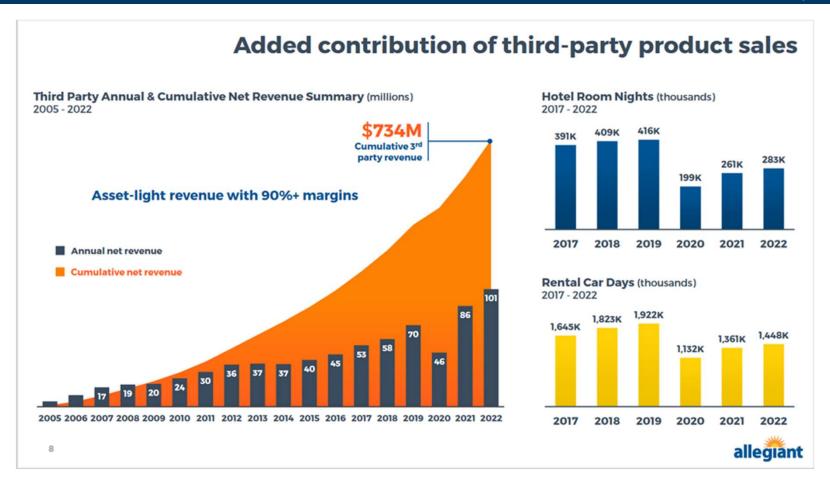
Allegiant's Current Flight Map



91 small cities. 33 big destinations. 449 of 572 routes with no competition.



Third Party Revenues

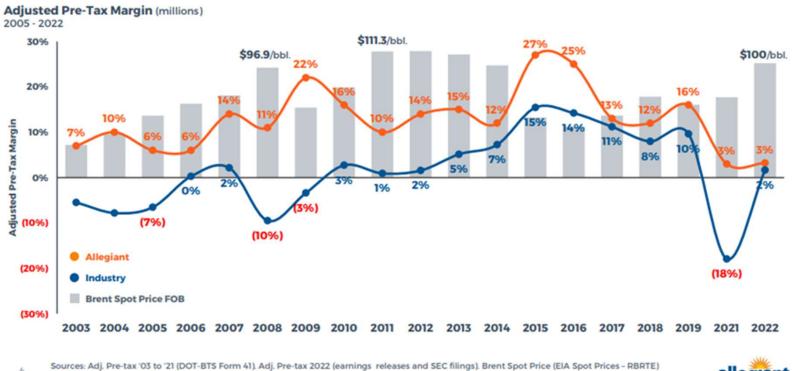


Third Party Revenues are over \$100 million annually.



Allegiant's Margins

Optimized performance - even in high fuel environments



*2020 intentionally not shown due to pandemic impact.

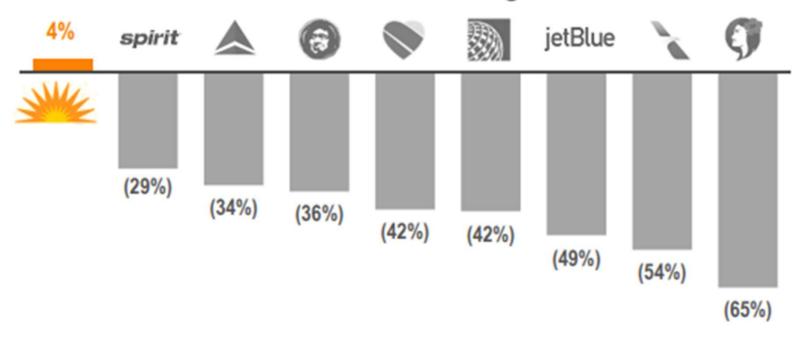


Allegiant's margins are over 10% better than the industry average.



EBITDA Positive in 2020

FY2020 - EBITDA Margin¹



Shareholders did not suffer dilution.



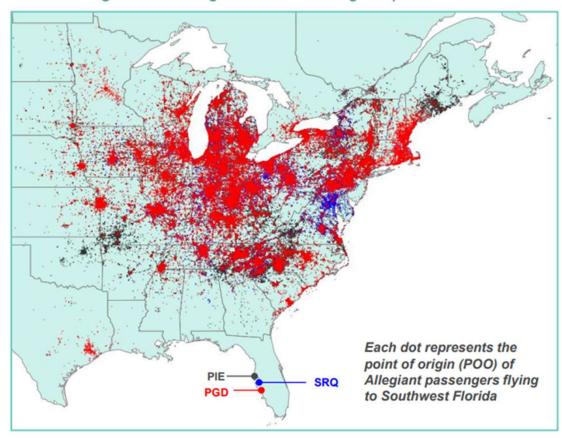
Allegiant is Opening the Sunseeker Resort Charlotte Harbor





Allegiant Passengers go to the West Coast of Florida

Allegiant Passengers Point of Origin by Destination



Allegiant flies 8 million passengers per year to Florida.



Sunseeker Resort is 10 minutes from Punta Gorda



Allegiant flies 2 million passengers per year to Punta Gorda.



Customers Only Book on Allegiant Website

HOTEL NAME	CATEGORY	CITY	ITNs
Westin Cape Coral Resort @ Marina Village	Upper Upscale	Cape Coral	2,051
JW Marriott Marco Island Beach Resort	Luxury	Marco Island	1,868
Westin Sarasota	Upper Upscale	Sarasota	1,420
South Seas Island Resort	Luxury	Captiva	1,252
JW Marriott Tampa Water Street	Luxury	Tampa	1,225
Naples Grande Beach Resort	Upper Upscale	Naples	956
Marriott Sanibel Harbour Resort & Spa	Upper Upscale	Fort Myers	874
Ritz-Carlton Sarasota	Luxury	Sarasota	866
Hyatt Regency Coconut Point Resort & Spa	Upper Upscale	Bonita Springs	803
Hyatt Regency Sarasota	Upper Upscale	Sarasota	702
Ritz-Carlton Naples	Luxury	Naples	523
LaPlaya Beach and Golf Resort	Upper Upscale	Naples	460
Edgewater Beach Hotel	Luxury	Naples	410

Allegiant knows their customer itineraries.



There is a Hotel Shortage

NAME OF ESTABLISHMENT	CITY	CLASS	AGE	ROOMS
JW Marriott Marco Island Beach Resort	Marco Island	Luxury	41	809
Naples Grande Beach Resort	Naples	Upper Upscale	33	474
South Seas Island Resort	Captiva	Luxury	41	458
Hyatt Regency Coconut Point Resort & Spa	Bonita Springs	Upper Upscale	19	454
Ritz-Carlton Naples	Naples	Luxury	34	450
Marriott Sanibel Harbour Resort & Spa	Fort Myers	Upper Upscale	35	347
Hyatt Regency Sarasota	Sarasota	Upper Upscale	45	294
Westin Cape Coral Resort @ Marina Village	Cape Coral	Upper Upscale	10	293
Ritz-Carlton Sarasota	Sarasota	Luxury	19	266
Westin Sarasota	Sarasota	Upper Upscale	3	255

Sunseeker has 785 rooms.



Sunseeker Plan





Allegiant Travel Guidance as of August 2, 2023

Full-year 2023 Guidance

Earnings per share: Airline only \$10.50 - \$13.00

Loss per share: Sunseeker ~(\$1.25)

Earnings per share: Airline + Sunseeker \$9.25 - \$11.75

The stock is \$77 per share.

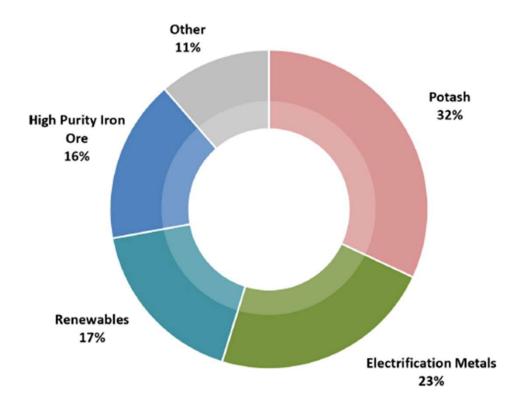




A royalty investment for your grandkids.



Altius Minerals Today







Summary Cash Income Statement

Altius Minerals	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>1H2023</u>
in 000 Canadian Dollars				
Revenues	60,057	81,682	102,047	40,004
General & Administrative	8,933	9,051	10,511	5,399
Stream Expenses	4,594	5,701	5,646	2,761
Gross Cash Flow	46,530	66,930	85,890	31,844
Margin	77.5%	81.9%	84.2%	79.6%

Altius enjoys 80% - 90% cash margins.



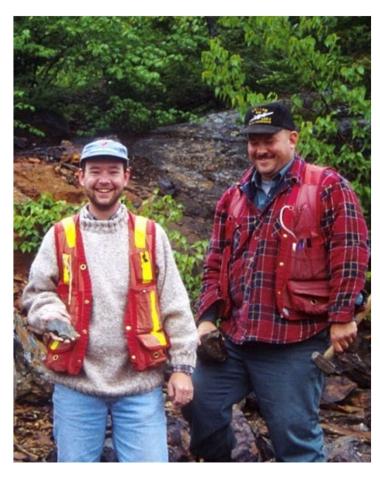
The Collector



Prospecting isn't glamourous.



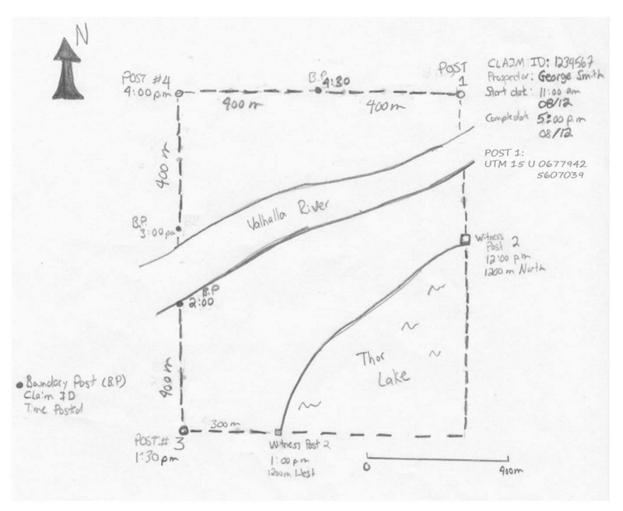
The Co-Founders



Brian Dalton and Roland Butler started in their dorm room.



A Claim Box





Altius Goes Public



In 1997, they listed on the Alberta Stock Exchange.



Bre-X Confirms Worst Fears: Busang Has Virtually No Gold

By Mark HeinzlStaff Reporter of The Wall Street Journal May 5, 1997 6:19 am ET

Altius returns to Project Generation.

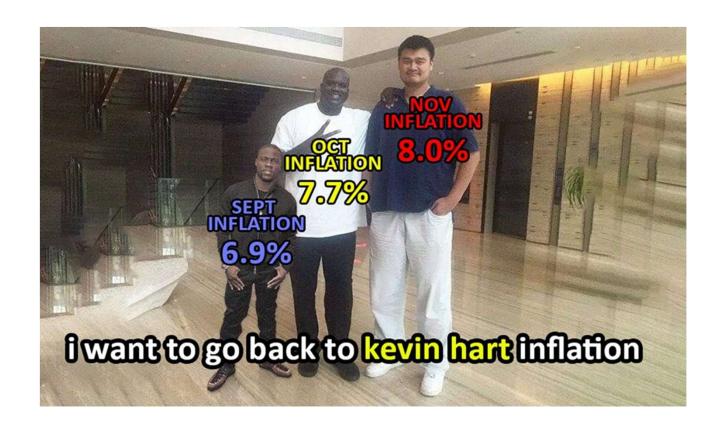


Primer on Royalties





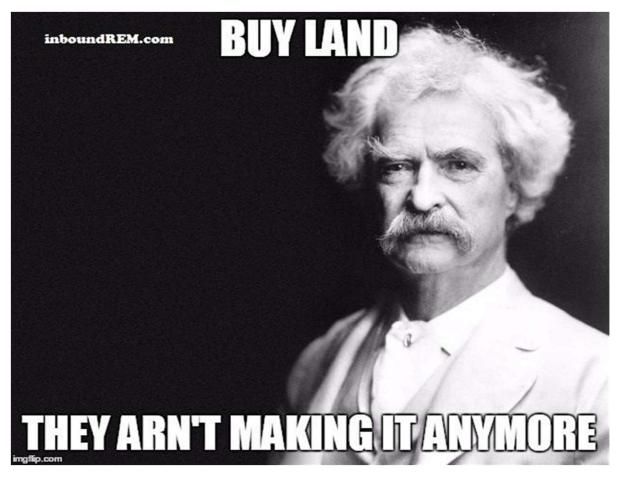
Different Types of Inflation



Mining companies experience many types of inflation.



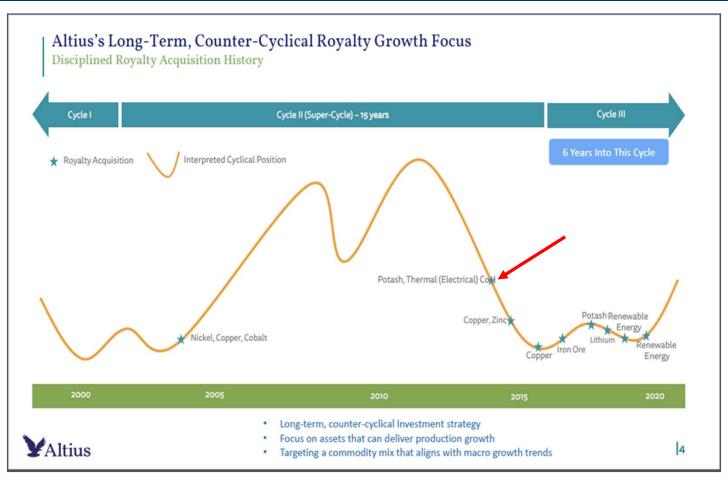
Mineral Royalties



Miners can go bankrupt. Royalty holders do not.



Back to Altius

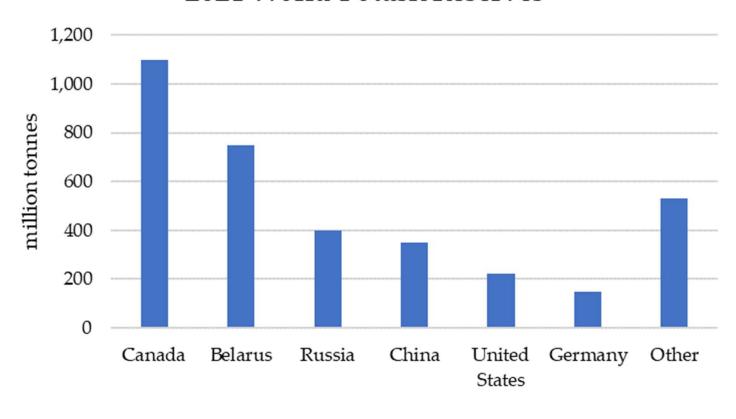


Altius buys royalties cheaply and creates them for even less.



Potash is Needed to Feed the World

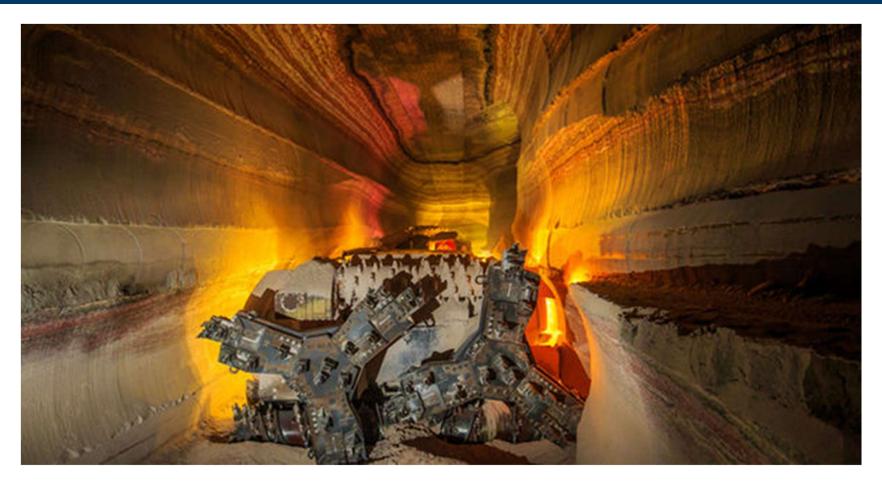
2021 World Potash Reserves







Sherritt owns Potash Royalties



Brian is persistent.



Market Data | April 29, 2014

Altius Minerals acquires Prairie Mines & Royalty's assets in Canada

Canada-based mining and resources firm Altius Minerals has completed the acquisition of 11 coal and potash-producing royalties from Prairie Mines & Royalty, a subsidiary of Sherritt International.

By Rohit

Short on cash, Brian found a partner.



Bloomberg Commodity Index





Altius's Potash Royalties

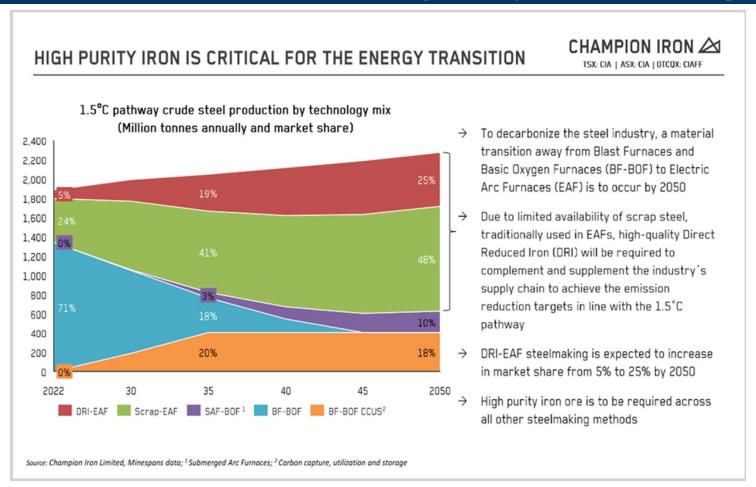
					Reserve	Resource
<u>Mine</u>	<u>Owner</u>	Reserves*	Resources*	<u>Grade</u>	<u>years</u>	<u>years</u>
Rocanville	Nutrien	466	3,592	23.3%	28	216
Esterhazy	Mosaic	543	2,347	21.3%	33	143
Vanscoy	Nutrien	503	8,347	24.2%	200	3,319
Allan	Nutrien	344	7,968	24.7%	46	1,065
Cory	Nutrien	202	3,677	21.9%	37	674

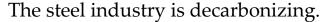
^{*}in million tonnes

The mine lives are long. Some resource lives are over 1000 years.



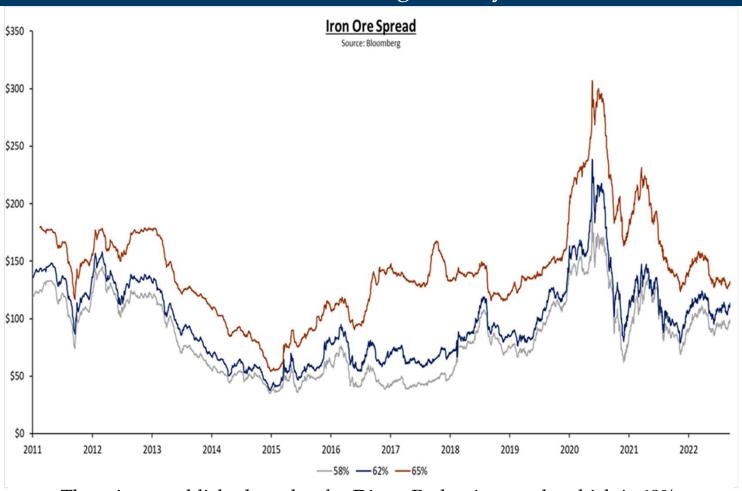
High Purity Iron Ore Development Royalty







High Purity Iron Ore Commands a Premium



There is no published market for Direct Reduction grade which is 68%.



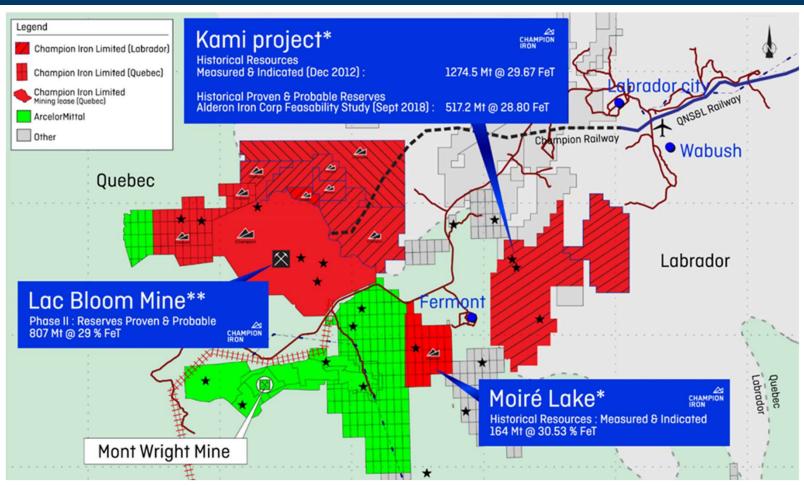
Labrador Trough Iron Mine



Iron Ore does not hide well.



The Kami Project



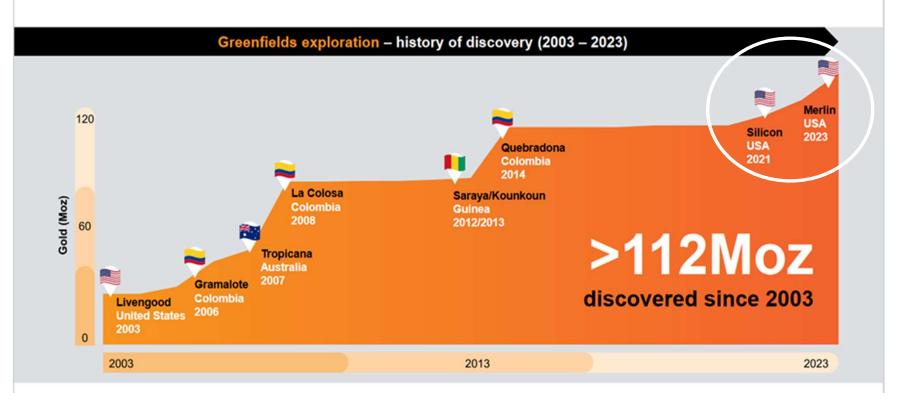
Twenty years in the making.



Gold Development Royalty

HISTORY OF GREENFIELDS EXPLORATION DISCOVERIES





The Silicon project is one of the most significant gold discoveries in the last 20 years.



Other Development Royalties





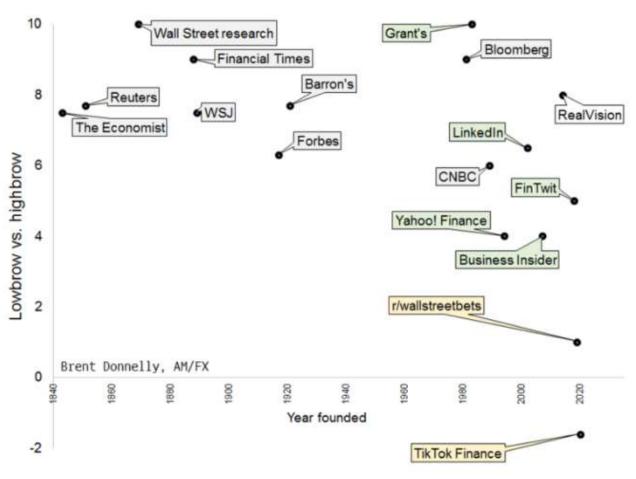
Altius Board Meeting -? ask Brian



Brian and the board treat their shareholders like partners.



Grant's Interest Rate Observer



Thank you, Jim.





Mitch Cantor

October 3, 2023

